



To contact Tencent Holdings, the communications channel is the Investor Relations section of the company's website.

Here's the link: <https://www.tencent.com/contact/>

Select the "Media and Investors" category.

Provide your information to complete the form.

Select the category to identify as an "Investor" (or as a Tencent shareholder if it applies).

Select the category to state your enquiry is "Finance/Investor-related enquiry."

In the box labeled "Your Enquiry" you are welcome to copy and paste the text below. Also insert your name (twice).

[Insert Date]

To Investor Relations
For Chairman & CEO Mr. Ma Huateng
& Ms. Fengxia Liang, Associate General Counsel
Tencent Holdings Limited
Tencent Binhai Building, No. 33 Haitian 2nd Road
Nanshan District, Shenzhen, Guangdong 518054
The People's Republic of China

Re: Requesting a Hong Kong Listing for DiDi Global's Stock

Dear Mr. Ma and Members of the Board of Directors,

My name is _____. I am a shareholder of DiDi Global Inc. ("DiDi"). I write to urge Tencent, as a significant DiDi shareholder, to encourage DiDi's Board to pursue a listing on the Hong Kong Stock Exchange.

Since its 2022 delisting from the NYSE, DiDi has traded only over-the-counter (OTC) in the U.S. — a status that excludes it from every major global index, severely limits institutional demand, and, in our view, results in a substantial discount to its true value. This is not beneficial to your shareholders, either.

Tencent-related entities hold approximately 7.1% of DiDi, worth about \$1.1 billion at current market value. A Hong Kong listing would let Tencent finally sell part or all of this position in an orderly, liquid Hong Kong market, for the benefit of Tencent's own shareholders, rather than remaining stranded in DiDi's illiquid OTC stock.

We urge the Board and your representative on the DiDi Global board, Ms. Fengxia Liang, to encourage DiDi to pursue this listing, which also would support the Chinese government's policy for Chinese issuers now in the U.S. or overseas to list their stock closer to home.

Sincerely,

[Insert Your Name]