Heng Ren Partners

SAMPLE SHAREHOLDER LETTER

Feel free to copy and paste.

Send to:

ir@didiglobal.com

globalpr@didiglobal.com

[Insert Date]

Chairman Mr. Will Wei Cheng
& The Board of Directors
DiDi Global Inc. (OTC: DIDIY)
c/o Investor Relations

DiDi Xinchenghai

Building 1, Yard 6, North Ring Road, Tangjialing

Haidian District, Beijing

The People's Republic of China (PRC)

Re: Request to Pursue a Listing on the Hong Kong Stock Exchange

Dear Chairman and Members of the Board,

My name is ______________________. As a shareholder of DiDi Global, Inc. ("DiDi"), I am writing to respectfully urge the Board to pursue a listing of DiDi's shares on the Hong Kong Stock Exchange.

Since DiDi's 2022 delisting from the NYSE, its shares have traded only over-the-counter ("OTC") as pink sheet shares in the United States. DiDi shares do not belong there.

This status:

- Hurts investor demand for DiDi shares trading only on a venue assumed for penny stocks.
- Excludes DiDi from every major global index, including those in the Greater China markets.
- Severely limits ownership by institutional and passive investors managing large funds or ETFs.
- Attracts only a fraction of the trading liquidity available to comparable global companies.
- This illiquidity weighs on DiDi's shares and causes them to be priced far below their true value.

A Hong Kong listing would restore the visibility, liquidity, and institutional access that DiDi's shares currently lack and deserve. It also would provide shareholders with stronger governance protections than are available under the current OTC structure. Importantly, it also supports the government's policy of encouraging Chinese issuers to list closer to home.

I urge the Chairman and the Board to prioritize this listing of shares in Hong Kong and to keep shareholders informed with regular updates about the progress to do so.

Sincerely,

[Your Name]

[Number of Shares/ADSs Held — optional]

[Contact Information]